A Higher Oil Price, Less Oil: KazMunayGas in 2025-2026

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Summary. KazMunayGas (KMG), Kazakhstan's national oil and gas company, produced 26.2 million tonnes of oil and condensate in 2025, 10% more than in 2024. Revenue rose 12.5%, to ₸9.37 trillion, mostly because the tenge weakened, while net profit slipped 2%, to ₸1.07 trillion, as the oil price fell 14%. In the first half of 2026 Brent averaged $92 a barrel and net profit rose 69%, even though output fell 4.6% when the Caspian Pipeline Consortium limited how much oil it accepted. On the stock exchange KMG costs about 20 times its 2025 profit, more than Kazatomprom, Kaspi or Halyk, but very few of its shares trade.

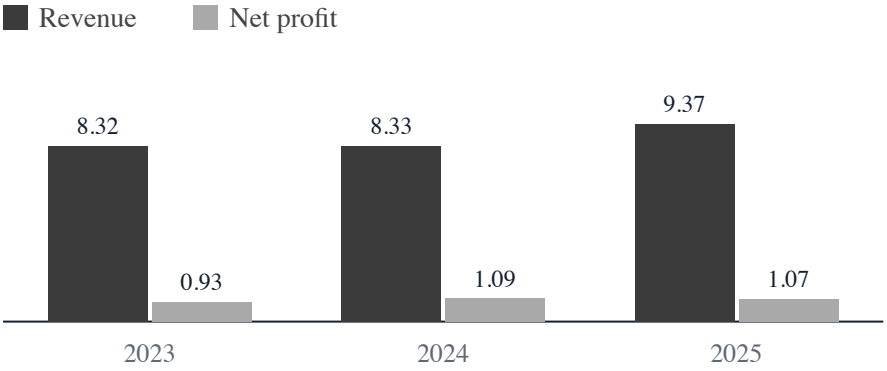
1. Data

All figures come from KazMunayGas's IFRS results releases for 2024, 2025 and the first half of 2026 [1-3]. Net profit includes KMG's share in the profit of joint ventures and associates, mainly Tengizchevroil. Production is oil and gas condensate net to KMG.

2. Results for 2023-2025

Revenue was flat in 2024 and rose 12.5% in 2025, to ₸9,371 billion, mostly because the tenge weakened from 469 to 521 per dollar while Brent fell from $80.76 to $69.10 [1]. Net profit was ₸927 billion in 2023, ₸1,094 billion in 2024 and ₸1,072 billion in 2025. Oil and condensate output rose 10% in 2025, to 26.2 million tonnes. Net debt fell from ₸1,645 billion at the end of 2023 to ₸375 billion at the end of 2025, and KMG approved ₸350 billion of dividends for 2025 (₸573.66 per share).

Figure 1. Revenue and net profit, ₸ trillion



Dark: revenue; light: net profit. Sources: [1], [3].

Table 1. KazMunayGas key figures

	2023	2024	2025	1H 2025	1H 2026
Dated Brent, $/bbl	82.64	80.76	69.10	71.87	92.31
Output, thousand t	23,532	23,837	26,211	13,043	12,437
Revenue, ₸ billion	8,320	8,330	9,371	4,500	5,568
Net profit, ₸ billion	927	1,094	1,072	534	904
Free cash flow, ₸ billion	984	1,199	1,233	682	765

Sources: [1]-[3].

3. The first half of 2026

Brent averaged $92.31, 28% more than a year earlier. Revenue rose 24%, to ₸5,568 billion, and net profit 69%, to ₸904 billion, while output fell 4.6% because of restrictions on intake by the Caspian Pipeline Consortium [2]. Net debt rose to ₸983 billion after KMG bought bonds of Samruk-Kazyna, and cash capital spending rose 61%.

4. China

KMG owns 50% of Kazakhstan-China Pipeline LLP. In October 2025 it issued CNY1.25 billion of five-year bonds at 2.95%, listed in Hong Kong and Astana; in 2025 it signed agreements with CNOOC (Zhylyoi) and Sinopec (Berezovskiy) and hired a consortium led by China Petroleum Pipeline Engineering to build two 210 km pipelines [1].

5. Valuation

At ₸36,052.80 per share on 30 October 2026, KMG's market value was about ₸22.0 trillion, 20.5 times 2025 net profit and 15.3 times profit for the twelve months to June 2026; the dividend yield was 1.6%. Only about 0.3% of the shares traded over the past year, so the price is a weak guide to value.

6. Risks

Profit in 2026 rests on a high oil price. Export volumes depend on the Caspian Pipeline Consortium, a stronger tenge lowers revenue in tenge, and rising spending on petrochemicals will reduce free cash flow. This note is not investment advice.

References

1. KazMunayGas, Financial results for 2025 (press release, 2026). https://www.kmg.kz/en/press-center/press-releases/finrez-2025/
2. KazMunayGas, Financial results for the first half of 2026 (press release, 18 August 2026). https://www.kmg.kz/en/press-center/press-releases/fr-6-26/
3. KazMunayGas, Financial results for 2024 (press release, 2025). https://www.kmg.kz/en/press-center/press-releases/finrez-2024/

Figures are taken from the sources listed.